

No. 2214 January 16, 2009



The RESPECT Act: The Heritage Foundation 2009 Labor Boot Camp

James Sherk

What Is the RESPECT Act?

- The Re-Empowerment of Skilled and Professional Employees and Construction Tradeworkers (RESPECT) Act would limit which workers the National Labor Relations Act (NLRA) classifies as supervisors.
- Section 2 (11) of the NLRA defines a "supervisor" as an employee with the authority to "hire, transfer, suspend, lay off, recall, promote, discharge, assign, reward, or discipline other employees, or to responsibly direct them, or to adjust their grievances, or effectively to recommend such action" so long as this authority requires the use of "independent judgment."
 - By law, supervisors belong to the management of the company they help run; unions cannot organize supervisors.
- The RESPECT Act would remove from the definition of "supervisor" the duties of assigning and responsibly directing other employees. The legislation also specifies that supervisors must "hire, transfer, suspend, lay off, recall, promote, discharge, reward, or discipline other employees" for a majority of their work time.

Policy Objections

- These changes virtually eliminate the status of supervisor from labor law. Virtually all employees would become non-supervisors under the NLRA.
- This definition of supervisor deprives unions of tens of millions of dollars of compulsory dues from supervisors each year. Consequently, orga-

- nized labor has pressured the NLRB to more narrowly define supervisor.
- This far-reaching change would upend the longestablished balance between labor and management in the workplace.
- Being in the same bargaining unit as the workers would divide supervisors' loyalties between the company and the union.
- In order to run effectively, a company needs supervisors with undivided loyalty to management.
 - Supervisors should make decisions based on efficiency and merit, not internal union politics or the union's preferred work rules.
 - Supervisors should not face internal union discipline and fines for making business decisions that the union opposes.
 - Keeping supervisors out of the collective bargaining unit also provides important protection for non-supervisory employees. Workers should feel free to challenge their union without fearing retaliation from their bosses.
- Unions could also use supervisors to collect union authorization cards. Few workers will refuse to sign a union card when their boss

This paper, in its entirety, can be found at: www.heritage.org/Research/Labor/wm2214.cfm

Produced by the Center for Data Analysis

Published by The Heritage Foundation 214 Massachusetts Avenue, NE Washington, DC 20002–4999 (202) 546-4400 • heritage.org

Nothing written here is to be construed as necessarily reflecting the views of The Heritage Foundation or as an attempt to aid or hinder the passage of any bill before Congress.



presses them to do so, regardless of whether or not they actually want union representation.

Economic Effects

- Bringing internal union politics into business decisions by including supervisors in bargaining units would impede business productivity. Keeping management and unions distinct enables companies to focus on the bottom line.
 - The RESPECT Act would dramatically simplify union organizing campaigns by limiting employers ability to communicate with workers during organizing drives. It is illegal to ask an employee to help oppose an organizing drive. Employers rely on supervisors to communicate to employees the downsides of unionizing that unions deliberately omit:

- corruption, dues increases, strike histories, political involvement, lavish salaries for union staff, etc.
- By eliminating virtually all supervisors, the RESPECT Act would hinder companies' ability to educate their workers during organizing drives. This would facilitate union organizing.
- Unionized companies invest less and create far fewer jobs than do nonunion companies. ¹ Easing unions' ability to organize companies whose workers are well treated and would have voted against a union had they heard the other side of the story will reduce job creation and business activity.
- —James Sherk is Bradley Fellow in Labor Policy in the Center for Data Analysis at The Heritage Foundation.

^{1.} Barry T. Hirsch, "What Do Unions Do for Economic Performance?" in James Bennett and Bruce Kaufman, eds., *What Do Unions Do? A Twenty-Year Perspective* (Edison, N.J.: Transaction Publishers, 2007), pp. 214–218.

