

Defense Advisory Panel

The Defense Advisory Panel (DAP) serves as a resource for the The Heritage Foundation's Douglas and Sarah Allison Center for National Security. The DAP's members represent over 440 years of uniformed military service and includes representatives from the U.S. Navy, U.S. Army, U.S. Air Force, the U.S. Marine Corps, and the U.S. Coast Guard. Further, its members have extensive experience in the Surface Warfare, Aviation, Infantry, Mobility, Special Operations, Air Defense Artillery, Armor, Cavalry, Intelligence, and Ordnance communities.

Its members will serve as authoritative advisors to the Allison Center as it publishes the 11th edition of the *Index of U.S. Military Strength*. The *Index* is The Heritage Foundation's flagship publication diagnostically assessing the U.S. military's ability to protect our homeland, defend U.S. interests, and deter and defeat America's adversaries.

BIOGRAPHIES



Lieutenant General William G. Boykin, USA (ret.)

Lieutenant General Boykin graduated from the Virginia Polytechnic Institute and State University (Virginia Tech). He was one of the original members of the U.S. Army's Delta Force. His final assignment was as the Commanding General, United States Army John F. Kennedy Special Warfare Center, Fort Bragg, North Carolina.



Lieutenant General Dennis D. Cavin, USA (ret.)

Lieutenant General Cavin received a bachelor's degree in agriculture from the University of Tennessee at Martin and a master's degree in management from Webster University, St. Louis, Missouri. His final assignment was as the Commanding General U.S. Army Accessions Command at Fort Monroe, Virginia.



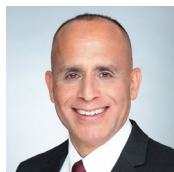
Vice Admiral William "Dean" Lee, U.S. Coast Guard (ret.)

Vice Admiral Lee graduated from the U.S. Coast Guard Academy. He earned a Bachelor of Arts degree from the University of South Alabama and a master's degree from George Washington University. His final assignment was as Commander, Atlantic Area.



Rear Admiral Victorino G. Mercado, USN (ret.)

Rear Admiral Mercado graduated from the U.S. Naval Academy. He earned a master's degree in systems technology in Joint Command, Control and Communications from the Naval Postgraduate School. His final assignment was as the Director, Maritime Operations for the U.S. Pacific Fleet.



Major General Joaquin Malavet, USMC (ret.)

Major General Malavet graduated from Pennsylvania State University and earned his Masters of Arts degree in National Security and Strategic Studies from the Naval War College and a Masters of International Public Policy from The Paul H. Nitze School of Advanced International Studies. His final assignment was as the Director for Strategic Planning and Policy (J5 Directorate), U.S. Indo-Pacific Command.



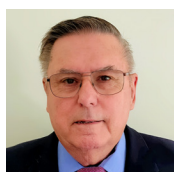
Major General James S. Hartsell, USMC (ret.)

Major General Hartsell graduated from the University of South Alabama. His final assignment was as the Mobilization Assistant to the Commander, as J5 Strategic Planning & Policy Director, Chief of Staff, and the Director of the Asia Pacific Center for Security Studies at the U.S. Pacific Command.



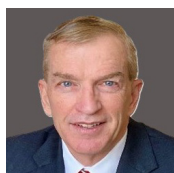
Major General Richard Perraut, USAF (ret.)

Major General Perraut graduated from the U.S. Air Force Academy. He holds a Masters of Science in Industry and Technology from Texas A&M University-Commerce and a Masters of Arts degree in National Security and Strategic Studies, Naval War College. His final assignment was as the Assistant Deputy Under Secretary of the Air Force, International Affairs, Office of the Under Secretary of the Air Force, Washington, D.C.



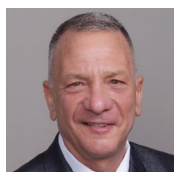
Major General John Deyermond, USA (ret.)

Major General Deyermond received his Bachelor of Science in Public Administration from the University of Nebraska and a Master's in Management from Webster College, Saint Louis, Missouri. His final assignment was as the Deputy Chief of Staff for Operations and Logistics (G3/G4), Army Materiel Command (AMC).



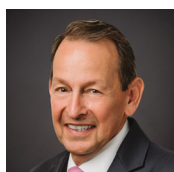
Rear Admiral Pete Brown, U.S. Coast Guard (ret.)

Rear Admiral Brown graduated from the U.S. Coast Guard Academy. He completed bachelor's and master's degrees in Chemistry as well as a Juris Doctorate. His final military assignment was as the commanding officer of the 7th Coast Guard District in Miami, Florida.



Rear Admiral Donald P. Loren, USN (ret.)

Rear Admiral Loren graduated from the U.S. Naval Academy. He has done additional graduate work at Old Dominion University among other institutions. His final assignment was as Deputy Director, Strategic Plans and Policy for Politco-Military Affairs on the Joint Staff.



Brigadier General Mitchell M. Zais, USA (ret.)

General Zais is a graduate of the U.S. Military Academy at West Point. He also earned his master's and doctorate degrees in Social Psychology and Organizational Behavior from the University of Washington. He was also awarded a Master of Arts degree in Military Operations and Planning from the School for Advanced Military Studies at Fort Leavenworth, Kansas. His final assignment was as the Pentagon's chief of conventional war plans.



Brigadier General Chris Petty, USA (ret.)

General Petty graduated from the U.S. Military Academy at West Point. He has Masters Degrees from the U.S. Army War College and Colorado State University. His final assignment was at United States Northern Command (USNORTHCOM) where he served as the Deputy Director of Operations, managing Ballistic Missile Defense, Information Operations, Intelligence and Reconnaissance Operations, and various contingency operations for the command.



Brigadier General Ernest C. Audino, USA (ret.)

General Audino graduated from the U.S. Military Academy at West Point. He has a Masters of Law, Cum Laude, Vermont Law School, a Juris Doctorate, Vermont Law School, and a Masters of National Security and Strategic Studies, U.S. National War College. His final assignment was as the Deputy Director of Operations for Headquarters, U.S. Army, in the Pentagon.