

A full-page photograph of four young professionals walking through a modern office hallway. On the left, a man in a dark suit and blue tie walks towards the group. Next to him is a woman in a bright green, long-sleeved, tiered dress. To her right is another man in a dark suit with a purple tie. On the far right is a woman in a grey blazer and black pants. They are all smiling and looking at each other. The hallway has large windows on the left and a wooden door on the right.

HERITAGE Young Leaders MAGAZINE

Launching
Their Careers

2022



Dear Friends,

AS A CURRENT INTERN AT The Heritage Foundation, it's an honor to share with others more about the Young Leaders Program (YLP). It is even more of a privilege to share it with you, who have made this program possible. I hope that, through this publication, you can get a glimpse of the impact the Young Leaders Program is having on Heritage interns and on the future of the conservative movement.

I have loved being a part of the development department. I applied to this internship because Heritage aligns with my beliefs, and I wanted to learn about non-profit fundraising. The development team has taught me the importance of building relationships and growing the conservative movement one supporter at a time. As an intern, I have felt like a respected and valued member of the team because of the way the interns are not only utilized, but encouraged, from the top down.

From the First Principles Lecture Series to weekly briefings from our

very own policy experts and many lectures on career development, the opportunities for growth are plentiful. The Heritage Young Leaders Program provides a safe place to grow both in patriotism and professionalism.

I am so grateful for the skills and experience developed over the course of my time at Heritage. I have gained a higher respect for the Constitution, for those who wrote it, and for those who defend it.

Without your generous support, we would not be able to have this educational and inspiring experience. I invite you to explore these pages to see the impact that your giving has made on our lives and the impact that your investment will have on the bright future of America. Thank you for your support.

With respect and admiration,

Moriah Johnson
*Kuchta Family Intern,
Spring 2022*



Moriah is the spring 2022 Kuchta Family Intern in Donor Relations. We have more than 180 interns at Heritage each year.

YoungLeaders

BUILDING THE NEXT GENERATION OF CONSERVATIVE LEADERS

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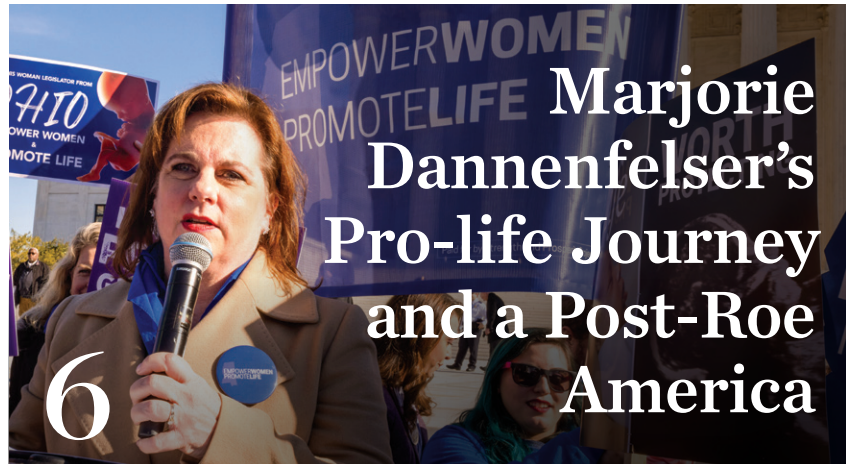
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Meet the New
Director of the
Young Leader's
Program,
Colleen Harmon



INTERN SPOTLIGHT

Paloma
Chacón



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PRESIDENT KEVIN ROBERTS meets the new spring 2022 intern class in a rooftop reception.

Going on Offense

AN INTERVIEW WITH DR. KEVIN ROBERTS, PRESIDENT OF THE HERITAGE FOUNDATION

Dr. Kevin Roberts joined The Heritage Foundation on December 1, 2021, succeeding Kay C. James as the seventh president in our history.

DR. KEVIN ROBERTS TOOK the helm as president of The Heritage Foundation in December 2021. He immediately set the pace for Heritage with his enthusiastic call for conservatives to be on offense all the time. A lifelong educator and adopted Texan, Dr. Roberts came to Heritage from the Texas Public Policy Foundation. He sat down with the Young Leaders Magazine to chat about his vision for Heritage, the importance of the Young Leaders Program, and his advice for young people in America.

What do you see as Heritage's role in the conservative movement right now?

It isn't just to articulate our policies well and to advocate for them. It's to make sure that we are working in concert with all the other groups on the center-right to further the conservative mission.

Heritage must spend more time in state capitals. Not all of them and not for every issue. But on our priority issues, we want to move the needle on state legislation, so that when

WILLIS BRETZ

our side is back in power—which I absolutely believe will happen—there are these laws that have been passed in the states that our friends can then enact at the federal level. It's kind of a conservative anthropology, if you will. It should always start in the states.

Additionally, at Heritage, more than any other institution, we facilitate what it means to be conservative. That includes everyone.

You've put education at the top of Heritage's list of policy priorities. Why is education policy reform so critical right now?

It is critical right now for two reasons. The first is that the state of American education has never been worse. I try not to engage in hyperbole, but by every measure, American education has never achieved less with more money. That ought to have our attention.

The second thing is that millions of parents have said enough is enough. For some of them, their entry point into that frustration was the COVID shutdowns or critical race theory in schools. Addressing both of those so that they never happen again is very important.

But we must harness the energy around number two into fixing number one. And being someone who for 25 years has focused on school choice, this is the moment. We will never have the stars aligned for reforming American education in the way that they are aligned right now. I happen to think we're not going to blow it as a movement. I'm definitely not going to allow that to happen.

Why is Heritage's Young Leaders Program such an asset to young people?

I want to say that this program is not just an asset for young people. It's an asset for Heritage. Just spending time around these young folks gives you optimism about the future. It's all the more reason for Heritage to be harnessing that energy so that the optimism they have about America is coupled with a plan that we give them for getting there.

Why do we emphasize first principles so much in the Young Leaders Program? And why are these principles considered so dangerous by the left?

The great thing about Heritage, among many other attributes, is that we have solid, well thought out policy prescriptions that are all tethered to first principles. That is crucial for us. Whether folks are working on issues related to China policy or Big Tech, the way we resolve them is by appealing to our first principles.

First principles are a perceived threat by the left, especially in universities, because they are true. The first principles lead us to deeply appreciate truth, goodness, and beauty in civil society. That's not what the radical left wants. I still believe there are some center-left folks who agree with us. They just can't speak much now because the radical left is ascendent.

Do you have any advice for how young people can advance conservative principles on campuses, in communities, and even at the state and federal levels?

The first thing is to share with friends and family members how much you grew, personally and professionally, by interacting with the first principles. Learning those is formative for all of us. We apply them every day in our work.

The second thing is to find one policy issue that you are interested in, that you want to become more informed about, and go to state legislative hearings about it. Or, it could be a local issue. Go to a city council meeting. Go to a school board meeting. Immerse yourself in that issue, and become an expert in it. And you start learning the world. Rather than having a huge breadth of knowledge, you have really deep knowledge about a couple of issues. Then you become conversant on it. Then you become a really passionate advocate for it. That's ultimately how champions on issues are born. 🦋

A photograph of Marjorie Dannenfelser, a woman with brown hair, wearing a black top and a multi-strand pearl necklace, smiling and holding a large, faceted crystal award. Standing next to her is an older man with glasses, wearing a dark pinstripe suit, a white shirt, and a patterned tie. He is also smiling. The background is a blue wall with the Heritage Foundation logo repeated. The award she is holding has text on it that reads: "The Heritage Foundation THE ROBIN AND JOCELYN MARTIN YOUNG LEADERS PROGRAM DISTINGUISHED ALUMNI AWARD Marjorie Dannenfelser".

Leading on Life

YOUNG LEADERS ALUMNA
MARJORIE DANNENFELSER ON
HER PRO-LIFE JOURNEY AND
A POST-ROE AMERICA

EVERYONE ACTIVE IN POLITICS and the pro-life battle knows who Marjorie Dannenfelser is. She's president of the influential Susan B. Anthony (SBA) List and one of the most prominent leaders of the pro-life movement. She has helped to bring our country to this unique moment where the Supreme Court is seriously considering overturning *Roe v. Wade*.

What most people don't know is that Marjorie got her start in Washington in 1986 as an intern at The Heritage Foundation—an internship that she proudly admits played a pivotal role in her conversion to the pro-life perspective and her decision to play an active role in this issue.

That year, Marjorie was still a student at Duke University, and she was not pro-life. "I was very much a libertarian," she says. "And I was dedicated to the principles that make America great, which include individualism and the power of human potential and all that is enshrined in the Constitution. But I'd never thought very deeply about abortion. I figured if I ever needed [an abortion], I would get it. I didn't have any second thoughts about that. For someone as brilliant as I thought I was, that's as far I took it."

However, at Heritage, Marjorie was introduced to people who challenged her on the issue. "I took a pretty strong stance on being pro-choice, and that really set me up for the fall. Because there were such smart people around me who saw some of the hypocrisy in my own principles, and who pointed out that 'my body, my choice' is the beginning of the conversation, not the end."

Throughout her discussions with colleagues, who became lifelong friends, Marjorie became intent on getting to the root of the issue. She debated policy experts and her intern roommates until, in Marjorie's words, "I had doubt. And that was the first

piece of the unwinding of my opinion." Over time, Marjorie began to look much more closely into the nature of abortion and the science of human development until she was firmly pro-life.

Only a few short years later, Marjorie was helping found the Susan B. Anthony List. At the time, Marjorie says, "I saw, politically, what bad shape the pro-life movement was in. For one thing, we needed more spokeswomen and, for another, there was not a strong political arm." Under her leadership, the SBA List slowly built up its political muscle, working furiously to elect pro-life representatives, specifically pro-life women, to Congress and helping defeat pro-abortion candidates.

But Marjorie realized that to achieve the ultimate pro-life goal—to end abortion—they would need a revamped Supreme Court. And to accomplish that, they would need a pro-life president willing to act. Marjorie found that in President Trump, from whom she secured four groundbreaking pro-life commitments, including the promise to only nominate pro-life justices to the U.S. Supreme Court. This contributed to the confirmations of Justices Gorsuch, Kavanaugh, and Barrett, who are now presiding over the *Dobbs* case, which could potentially overturn the abortion status quo in America.

Marjorie is optimistic about the outcome. She and her team are already planning for a post-*Roe* America, one in which women are actively supported and have access to the resources they need to keep their children. Her focus now includes advising governors on how their states can ensure that support is in place.

Her advice for young people is to intern at Heritage if they can. And, "don't be afraid to speak the truth." After all, the people she met at Heritage weren't afraid to speak the truth. And they helped open Marjorie's eyes to life. 🦋



RESIDENT ADVISOR PETER CHRISTIANSEN (TOP LEFT) and a group of summer interns enjoy a Maryland blue crab feast in the park.

Building Community at Richardson

FOR MANY YOUNG PEOPLE who arrive in Washington, D.C., an internship can be an isolating experience. They often find themselves far from home, in dingy accommodations, and surrounded by people who don't share their values or care about their future.

But for the hundreds of Heritage interns each year, the E.W. Richardson Building is more than just a place to live, it's a place to build community.

Located next to Heritage's headquarters, the Richardson Building exemplifies Heritage's commitment

to those who take part in the Young Leaders Program while also honoring the legacy of E.W. Richardson.

The Young Leaders Program offers our interns real-world work experience as well as a first-class education in conservative ideas and policy making. The Richardson Building fosters their growth in other ways through its residential program under the guidance and mentorship of our resident advisors (RAs).

In a secure setting, many of our young leaders learn what it means to live independently for the first time

We host 186 interns each year at the E.W. Richardson Building.

PHOTO PROVIDED BY PETER CHRISTIANSEN



LEFT: Interns enjoy a trip to Annapolis, Maryland. **RIGHT:** A group of interns take part in a game night in the Lehrfeld Lounge in the E.W. Richardson Building.

outside of a college setting. But perhaps more importantly, by living closely with peers who share their deep-seated values, they develop long-lasting friendships based on the things that really matter.

Peter Christiansen, a data specialist at Heritage, and his wife Elizabeth both serve as RAs at Richardson and take great joy in their work. Peter says, “Every day we are blessed to wake up in a living space filled with the next generation of conservatives. In a city that is saturated with leftist people and agendas, it is inspiring to see these young men and women wake up early and go out to fight for what is right, for America. They have guts. I have learned so much about courage from watching them.”

Peter adds, “It’s great building community in D.C. with them—we do weekly trivia nights and coffee-time discussions. We encourage our resident musicians to show off their talents. They serve our community by means of a service project every semester. We hope that every young conservative professional

who walks through Richardson’s doors is instilled with the solidarity that they are not alone in the fight for America.”

This thriving community of young people—and the network of rising conservative leaders that is emerging from it—is a testament to the legacy of E.W. Richardson, for whom the building is named.

Mr. Richardson was a long-standing supporter of The Heritage Foundation and a patriot who exemplified the principles that Heritage espouses. He served as a bomber pilot and squadron commander in World War II. After returning home, he spent the rest of his life pursuing and living the American dream. From nothing, he built up a successful network of car dealerships and was known for honesty, fair dealing, and generosity.

Through the communities we are fostering at the Richardson Building, we are passing on to the next generation of conservative leaders the values that E.W. Richardson lived out in his service to his country, his community, and his family. 🇺🇸



BOB GILES, PICTURED here with his wife Shirley, has been an intern sponsor since 2015 and a Heritage supporter since 2009.

Shining a Light on Intern Sponsor Bob Giles

ONE OF BOB GILES' FAVORITE quotes is from Ronald Reagan: "America is a shining city upon a hill whose beacon light guides freedom-loving people everywhere."

That sentiment meant so much to Bob that when he decided to sponsor Heritage interns each year, instead of calling them the Bob and Shirley Giles Interns, he named them "Shining City on a Hill Interns."

Bob grew up in Michigan and met his wife at the University of Michigan. He went on to serve as an executive at Xerox and, now that he's retired, wants to make sure that his seven grandchildren inherit a country as free and prosperous as the one his grandparents bequeathed to him.

To Bob, it's vital that young people embrace what President Reagan was talking about, because, as Reagan said in another speech, "freedom is never more than one generation away from extinction."

What Bob likes about the Young Leaders Program is that it does not simply provide young conservatives another line on their resume; it teaches them about America's founding principles, makes career connections for them, and provides mentorship by Heritage staff "who are well trained and enthusiastic about defending America's principles." Plus, he says, "Heritage interns are involved in meaningful work."

Named interns report back to their sponsors twice during the semester, and Bob says that he's found them to be "bright, informed, enthusiastic, inquiring, and loving the USA."

His advice to those accepted into the Young Leaders Program: "Keep inquiring, questioning, challenging, fearlessly defending America's principles, and continue to maintain connections with both Heritage and fellow interns." 🇺🇸



COLLEEN HARMON ADDRESSES the fall 2021 intern class at their YLP graduation.

Meet the New Director of the Young Leaders Program

IN 2013, COLLEEN HARMON, like most conservatives at the time, was frustrated.

A devout Catholic, she wanted to restore America to greater heights of liberty, principled governance, and moral courage. But, as an intern in Heritage's development department, she hardly knew how to ensure that brighter future, until phone calls from a handful of Heritage members changed everything for her.

The callers were mostly from America's heartland. They shared that they wanted to leave America better than they'd found it—freer and more prosperous. But they also wanted to encourage Colleen and the rest of Heritage, telling her that America's youth are the key to the future they want for America.

Nine years later, Colleen is now the director of the very program that brought her to Heritage—the Young Leaders Program. She leads with a

As the new director of the Young Leaders Program, Colleen plans to focus on shoring up civics education among current intern classes and extending YLP's reach into college campuses in the future.



COLLEEN HARMON PROMOTES the Young Leaders Program at the Conservative Political Action Conference (CPAC).

fresh vision for equipping today's youth to save our republic.

"The Young Leaders Program is like a builder of armies," says Colleen. "This is like a boot camp before we send them out, whether they be infantry or special operations. This is the place where they start and get their footing as conservative leaders."

Colleen is set on honing the quality of in-depth civics education that YLP offers, filling a void left by today's public education system.

"We are trying to better integrate American political philosophy and principles into the curriculum for interns," says Colleen. "That's what I'm trying to do with the First Principles program—really reinject the serious study of these ideas."

The First Principles Lecture Series is a seminar series in which top Heritage scholars explore, with the intern class, America's foundational principles, the history of our founding, and the purpose of government.

While the mandate of YLP revolves around educating and equipping America's future leaders, in Colleen's eyes, one of the greatest gifts that YLP can provide is community and support for young conservatives.

"There are so many conservative students. And the one thing that we can't fall for is the lie of the left that they have totally captured the younger generations," says Colleen.

While leftists have dominated academia, their doing so has created a kind of conservative resistance.

"So many students tell me 'I spoke up in class, and it was really hard, but I continue to do it.' Every single one of them, to a person, tells me that four or five people come up to them afterward and say, 'Thank you for saying that. I'm not brave enough to do that,'" says Colleen.

In the long term, Colleen plans for YLP to extend outside the Beltway and into college campuses. By bringing Heritage resources to college campuses and helping students engage in conversations about the biggest issues facing our country, YLP can help more conservative students know that they are not alone.

"I just don't think that leftists have won over the hearts and minds of young Americans as much as they think they have," Colleen says. "I turn away more conservatives than we could possibly take, and we want to arm and equip them all. And we're going to create programs and opportunities to do that." 🦋



THE FALL 2021 intern class tours the battlefield at Gettysburg with Heritage Visiting Fellow Steve Bucci and Civil War historian Tom Vossler.

Interns Into the District and Beyond

IN ADDITION TO HANDS-ON EXPERIENCE in policy work and training from leading Heritage experts, the Young Leaders Program offers interns exciting opportunities to venture into D.C. and beyond to engage with American history. These activities are a huge part of what makes the Heritage internship the premier intern experience in D.C., and they are often some of the greatest highlights of each semester.

Here are two of the activities that you made possible for Heritage interns this year.

A TRIP TO MOUNT VERNON

The intern class of fall 2021 took a field trip to the home of President George Washington in Virginia. There they not only got a glimpse of what daily life would have been like for him and his family, but also

learned more about Washington's personal history, the relationships he had with other founders, and his personal outlook on governance and civic duty.

“

As we left the battlefield, Mr. Bucci asked all the interns to think about the principles that we, as individuals, stand for. I thought about whether my principles would lead to a stronger, freer, more just America. If so, I strongly believe they are worth protecting. With that said, it was a great trip, and I am thankful for donors like you that made it possible.”

—ALEXANDER JELLOIAN,
FALL 2021

A VISIT TO GETTYSBURG

Heritage interns also took a field trip to Gettysburg, Pennsylvania, where they toured the battlefield and cemetery with Heritage Visiting Fellow Steve Bucci and Civil War historian Tom Vossler. One of the interns, Alexandra Bedner, also had the honor of reading President Abraham Lincoln's Gettysburg Address aloud to her peers in the same spot where Lincoln first delivered it.

Many participants in the fall 2021 class noted this trip as a personal highlight of their internships. 📍



CLOCKWISE FROM TOP LEFT: Alexandra Yoeckel, Justin Rhee, Scott Zipperle, and the fall 2019 Huston Foundation Intern, Paige Pristas.

Launching a Career at Heritage

GRADUATES OF THE YOUNG Leaders Program end up in all walks of life across the country. Many, however, get a start on their careers right here, where their talents and passion for the mission are quickly recognized by the staff. In this issue, we profile several young leaders who recently completed their internships and are already rising in the ranks at Heritage.

To view Heritage's Solutions, visit [solutions.heritage.org](https://www.heritage.org/solutions).

ALEXANDRA YOECKEL (CLASS OF 2019) *DEPUTY CHIEF OF STAFF TO THE PRESIDENT*

In early 2022, Heritage President Kevin Roberts named Alexandra Yoeckel deputy chief of staff. To say this was a significant step forward for Ally is an understatement, since she'd only learned about Heritage and its internship program three years

WILLIS BRETZ. PHOTOS PROVIDED BY ALEXANDRA YOECKEL, JUSTIN RHEE, PAIGE PRISTAS

before, when she was a senior at Holy Cross College in Massachusetts.

Ally interned in the president's office in 2019, and so impressed then-President Kay C. James that she hired Ally on full time. It didn't take long for Roberts to see her talent, too.

Ally has only good things to say about the Young Leaders Program. "It offers a unique combination of work experience, briefings, professional development, and networking." Not to mention a pathway to a remarkable job at the nation's leading conservative institution.

JUSTIN RHEE (CLASS OF 2019) PROGRAM COORDINATOR AND RESEARCH ASSISTANT, ASIAN STUDIES CENTER

In the summer of 2019, Justin Rhee was in law school when he decided that it was time to rethink his career plans and pursue foreign policy instead. So, he made a list of 20 organizations in Washington, D.C., and went knocking on doors.

After getting 19 "no thanks," he ended up at The Heritage Foundation, where, instead of the brush off, he was introduced to Helena Richardson, who was running the YLP at the time and who talked to Justin about his experience, views, and ambitions. The next Monday Justin was interning in Heritage's IT department. "Heritage's culture," he says, "is so welcoming and collegial."

When not grappling with IT issues, Justin got to know the experts at the Asian Studies Center and landed a job there after graduating. Now he's managing the center's ambitious "China Transparency Project," which is gathering independent data the communist nation would rather keep hidden.

PAIGE PRISTAS (CLASS OF 2019) DEVELOPMENT COORDINATOR, HERITAGE ACTION FOR AMERICA

While attending Penn State, Paige Pristas had the chance to spend a semester

interning in Washington, D.C., but was dissatisfied by the internship programs suggested by her school. Around the same time, she'd read about how the Trump administration had turned to The Heritage Foundation for policy recommendations, and she decided to see if they offered internships.

"I had no doubt in my mind that I wanted to work in this building," she says, reflecting on her experience as an intern, "so I was very determined to stay." By the end of the program, she'd accepted a job starting the following week, even missing her graduation ceremony to return to Heritage.

Two years and two promotions later, she says, "I am so grateful for the opportunities Heritage has presented me, and I am eager to continue to grow within the organization."

SCOTT ZIPPERLE (CLASS OF 2018) CONGRESSIONAL COMMUNICATIONS OUTREACH MANAGER

In his senior year, Scott Zipperle was looking for job opportunities and did a Google search for "conservative organizations in D.C." Heritage was at the top of the search results, and after perusing the Heritage website, he decided to apply for an internship with the Young Leaders Program.

While in the program, a staff member "dropped a book on my desk," Scott recalls, "and told me, 'Here, read this so you know where Heritage stands on any given issue.'" It was the biennial "Solutions" book, which details Heritage policy recommendations on the gamut of issues for congressional candidates and current lawmakers.

Scott got a job at Heritage after his internship with the government relations team, and four years later manages the production of "Solutions," revamping it as a quarterly journal that will "paint a vision of the good, true, and beautiful while providing lawmakers and candidates the policy prescriptions that will move the nation closer toward that vision." 🏠

Just Who are These Interns?

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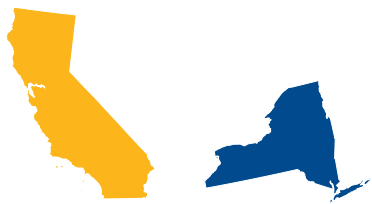
have previously interned with state or congressional representatives

31

were graduates of The Heritage Foundation's Academy program

30

states and the District of Columbia were represented



States with the most interns: California and New York

15

foreign countries 2021 interns have lived in

Class of 2021 also has...



A U.S. Marine veteran



A songwriter whose work was in an award-winning film



An Eagle Scout



A Lithuanian folk dancer



A professional welder



A care attendant for children with special needs

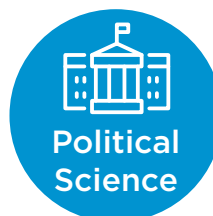


Multiple national debate champions



A mock trial national champion

Most Common Major Among the 2021 Intern Class



Runner Up: Economics

36%

of 2021 interns reported to be **“more conservative”** following their Heritage intern experience



H.N. AND FRANCIS C. BERGER FOUNDATION Intern Paloma Chacón and Ray Foundation Intern Andrew Harding attend a Heritage reception on the Phelon Roof Terrace.

Paloma Chacón, Class of 2021

A POINT OF PRIDE FOR THE Young Leaders Program is that interns don't fetch coffee or file documents. They become a part of the team and do substantive work.

For Paloma Chacón, that was what attracted her to the program.

"I had always admired The Heritage Foundation, and I really wanted to apply to the Young Leaders Program because of its solid reputation within the conservative movement," she says.

A native of Orange County, California, and a graduate of Liberty University, Paloma was accepted for the fall semester of 2021, where she served as a multimedia intern.

"I loved working on the podcasts," recalls Paloma. "Not only was I able to improve my technical skills, like editing, but I learned a lot from listening to the various guests and policy experts."

She also had the opportunity to take part in some historic events

Paloma's Heritage internship launched her into a career as digital media assistant for Sen. John Kennedy, R-La.



PALOMA CHACÓN JOINS Daily Signal staffers at the Dobbs rally outside the Supreme Court in December 2021.

going on in Washington. When protestors and activists on both sides of the abortion debate packed the streets around the Supreme Court building as the justices heard arguments over the monumental *Dobbs v. Jackson Women's Health Organization*, Paloma was right in the thick of it, conducting interviews for *The Daily Signal* and speaking with people on both sides of the issue.

But it wasn't just the work experience that Paloma loved. She also enjoyed the First Principles Lecture Series. "It was great to step back and learn about the principles at the foundation of what we believe as Americans and as conservatives." She credits the series for helping her and fellow interns achieve a deeper appreciation for America itself.

As it has with thousands of promising young conservatives, the YLP jumpstarted Paloma's career, helping her land a job as a digital media assistant to Sen. John Kennedy, R-La.

Another perk of the program is the network it creates. Paloma, who is living with a group of her fellow former Heritage interns, says, "We were so lucky to be able to live and work together and build up such strong friendships. Now I have a strong conservative community here in D.C."

Would Paloma recommend the Young Leaders Program to other conservative young people? The answer is a definite "Yes." Her advice for future interns? "Talk to as many people as possible, learn what you can, and use your time at Heritage to reflect on what you can do to make a positive impact on the conservative movement." 🦋

PHOTO PROVIDED BY PALOMA CHACÓN

Interns Reflect

from the Young Leaders of 2021

“

One of my biggest takeaways from my time with the Center for National Defense is the importance of having an incredibly talented and intelligent team. Being surrounded by veterans with over 100 years of combined service is a unique aspect that very few internship experiences can offer. Not only have I been able to have personal conversations with these inspiring leaders, but I also have explored career opportunities with younger staff members. Whenever I had the chance, I did my absolute best to learn as many concepts and pieces of advice as possible from this wonderful team. I can confidently say that The Heritage Foundation's Center for National Defense has educated me on the importance of having a strong U.S. military that defends our freedoms from threats.”

—**Andrew Harding**,
Ray Foundation Intern, Fall 2021

“

It has been clear that the Young Leaders Program truly is aimed at developing their interns into strong leaders. I am leaving this internship with the knowledge that I want to come back to D.C. after I graduate ... and that I know I already have a strong community to come back to.”

—**Julia Frontz**,
The Howard and Mary Ann
Watrous Intern, Fall 2021

“

The highlight of my summer has been my involvement in public policy discussions with the other analysts. Those at Heritage have done a great job at allowing us to provide input and take a more active role in our work, and as a life-long intern, I cannot stress how rare it is to find a work environment that values their interns.”

—**Ben Rakes**,
Haskell Robinson Intern, Summer 2021

“

Not only have I fostered many new research and writing skills which will undoubtedly prepare me for a successful career in public policy, but I have also made important professional relationships that I believe will serve as a significant resource for the rest of my career.”

—**Ana Worthington**,
Linda Boyce Haller Intern, Spring 2021



Interns Supported by You!

The Oscar Ancira Intern

Gabija Petrulis, George Washington University

Caesar Arredondo Intern

Angel Enriquez, Florida International University
Katherine Gonzalez, Florida International University
Nickolas Gonzalez, James Madison University
Christina Molina, Florida International University
Natalia Vasquez-Pavichevich, University of Alabama

Rick and Pattie Barrett Intern

Sydi Hall, Brigham Young University, Idaho

H.N. and Frances C. Berger Foundation Intern

Paloma Chacon, Liberty University
Eric Feely, Florida State University
Lindsay Murch, Cedarville University
Quinne Naegeli, Cedarville University
Yash Nagpal, Duke University
Nick Storz, Patrick Henry College

Linda Boyce Haller Intern

Ana Worthington, Wake Forest University



**The Harry Sims and Sharon
Brimhall Intern**

Emma Nitzsche, Grove City College

Rebecca Eddy de Broekert Intern

Zachary Federico, Liberty University

John and Barbara Bruning Intern

Tonianne Zottoli, The Franciscan University
of Steubenville

David V. Burgett Intern

Alex Jund, University of Michigan

Maxwell Kmak, University of Michigan-
Dearborn

Ryan Williams, Georgetown University

**The Marionlou P. and David J.
Burke Intern**

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